## Review of 2019 Colorado Benchmark Employment Data

In January, government leaders were faced with a choice to either let the Wuhan/Covid-19/Corona virus run its natural course or to take steps to save lives and leave the nation healthier. Either way, there would be a significant cost to society and the economy. This short analysis reviews the benchmark revisions for 2019 Colorado employment data to provide a better understanding of where the economy was before this crisis. It can be used to help understand which sectors will be hit the hardest and which sectors are likely to lead the state out of the downturn.

cber.co Colorado-based Business and Economic Research Prepared January 15, 2020

## Relevant U.S. and Colorado Data

Economic Overview, U.S. and Colorado Unemployment Claims, the Equity Markets, Savings Rate, Crude Oil Prices, and Colorado Occupations

> There is limited knowledge about the medical aspects of the virus. This has created uncertainty about how to establish policy to reduce the economic impact of the crisis on the economy.

## U.S. Economic Overview Projections

During the first week in March it seemed unlikely the crisis would cause a recession. As more information has been received, the projected length and medical severity of the situation has increased. At the moment, a recession is inevitable.

- Q1 In early March, Q1 real GDP growth was projected to be positive. Within a week it was lowered to no growth. As businesses and schools began to close the projection for Q1 real GDP growth fell to -2.5% to -5.0%. The decrease is driven by lower consumption and business investment.
- Q2 Currently the shutdown is expected to be 6 to 8 weeks in duration. If this is the case, companies will begin adding workers in the second half of April or early May. Q2 real GDP growth will be in the -2.5% to -5.0% range driven by lower consumption and business investment, but increased spending by the federal government.
- Q3 From mid-May to mid-July the economy will begin to improve as more companies ramp up operations and add employees. Q3 Real GDP growth is expected to be in the range of -2.0% to 1.0%.
- Q4 Real GDP growth will be in the range of 1.0% to 2.0% during Q4, although there are several projections suggesting much stronger growth because of pent up demand and the stimulus from the government.

- The number of people who have lost their jobs or had a reduction in hours during Q2 and Q3 will be unimaginably high. Because the economy has evolved from a goods producing economy to an economy based on service and financial activity, the pent-up demand will be less than previous years.
- Equity markets will return when companies and consumers become confident the medical problems associated with the virus have been resolved and their personal economy will again turn positive. Whereas the 2007 recession was self-inflicted and driven by greed, the current crisis was event driven and exacerbated by fear.
- There will be unexpected winners and losers as the economy improves.
- In theory, the fiscal and monetary stimulus efforts should reduce the challenges that consumers and businesses will face as they navigate through a recession that has an abrupt decline and a gradual return to normalcy.

## Relevant Data Sets

Most data is produced with a minimum lag of a month. As a result, there is very little data that can be used to measure the impact of the pandemic and associated policy decisions. The following data sets provide limited but insightful information.

Unemployment Claims – The U.S. report showed a spike of 70,000 initial claims for March 14<sup>th</sup>. There was no change in the number of continuing claims for March 7<sup>th</sup>. Anecdotal evidence suggests there will be a significantly larger number of initial claims for the next reporting period. This illustrates that changes in the economy have been extremely abrupt.

S&P 500 Index – The equity markets have been driven down by fear – the fear of unknown about how the virus and related policy decisions will affect the economy. As questions are answered and the fear is mitigated, the market will bottom out.

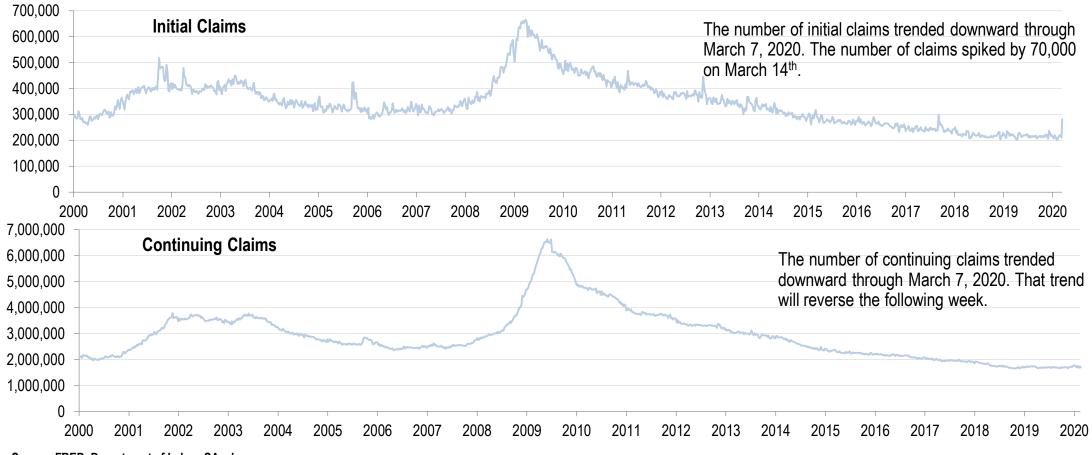
Personal Savings Rate – The most recent personal savings rate was higher than during the months prior to the 2001 and 2007 recessions. Time will tell if this benefits consumers.

WTI Price of Oil – The Russia-Saudi "Oil War" has caused prices per barrel to plummet to about \$20 per barrel. The combination of the decrease in prices and SB181 will negatively impact oil production and employment in Colorado.

Occupations – There are 22 broad categories of SOC codes. Fifteen of those categories have average annual wages below the average wages for all occupations. Many of the individuals who will be terminated or have their hours reduced, work in the 15 categories with below average wages.

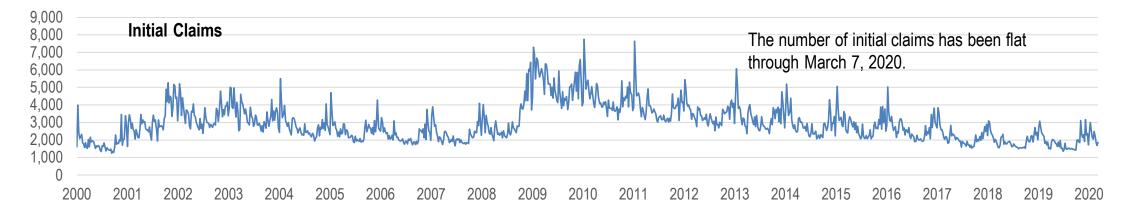
Real GDP by Region – In the recovery from the Great Recession, the areas of greatest real GDP concentration have been Denver, Colorado Springs, and Northern Colorado. These areas have also shown the fastest rate of growth during this period. Look for these areas to lead growth during the recovery from the 2020 recession.

## Initial and Continuing Unemployment Claims United States



Source: FRED, Department of Labor, SA, cber.co.

# Initial and Continuing Unemployment Claims





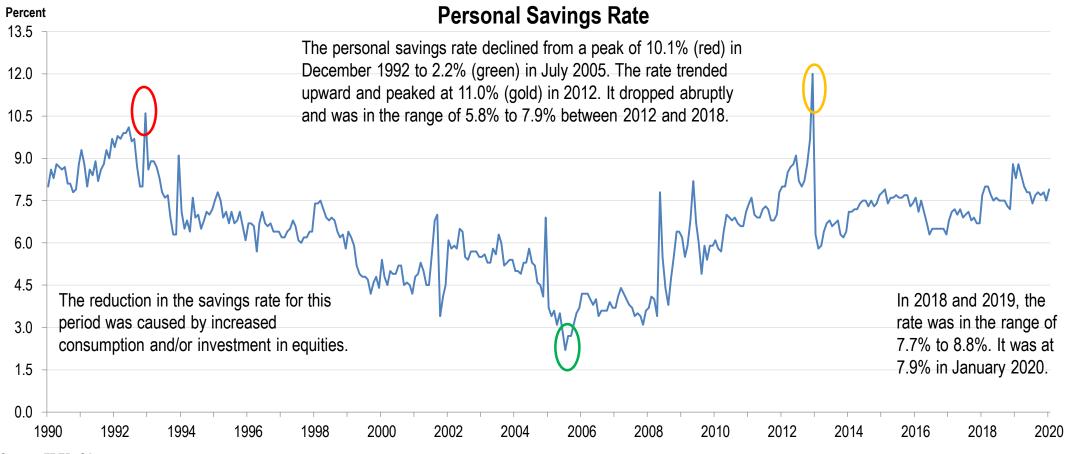
Source: FRED, Department of Labor, NSA cber.co.

## Standard and Poor's 500 Index



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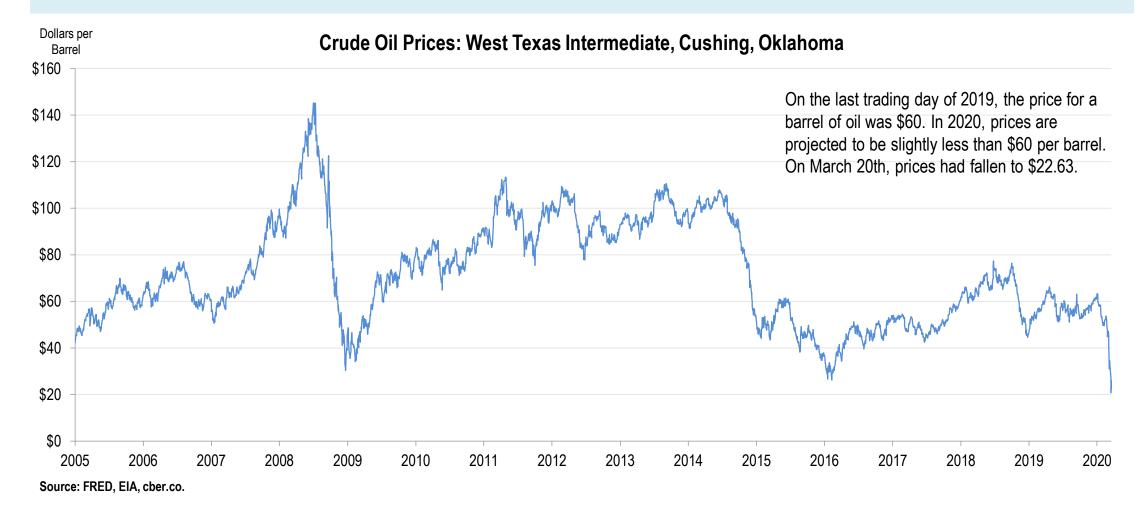
## U.S. Personal Savings Rate Percentage of Disposable Personal Income



Source: FRED, SA.

# Crude Oil Prices

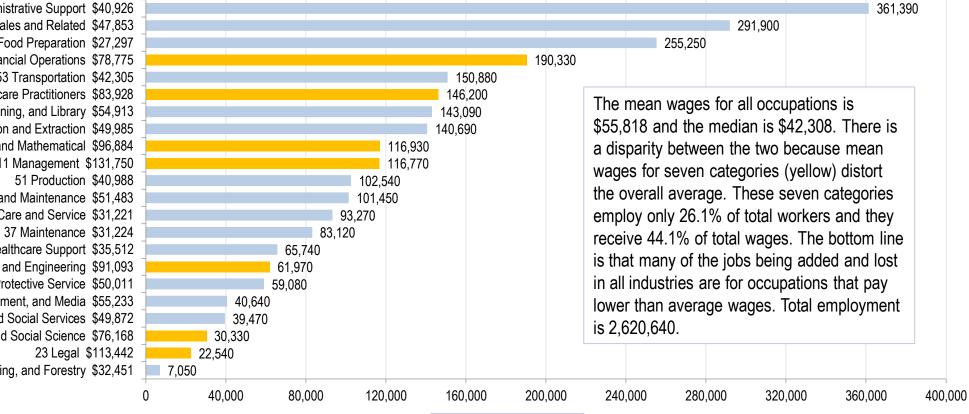
### West Texas Intermediate



## Occupations by SOC Colorado 2018

#### SOC Code, Description, Mean Wages

43 Office and Administrative Support \$40,926 41 Sales and Related \$47.853 35 Food Preparation \$27,297 13 Business and Financial Operations \$78,775 53 Transportation \$42,305 29 Healthcare Practitioners \$83,928 25 Education, Training, and Library \$54,913 47 Construction and Extraction \$49,985 15 Computer and Mathematical \$96,884 11 Management \$131,750 51 Production \$40,988 49 Installation and Maintenance \$51,483 39 Personal Care and Service \$31,221 37 Maintenance \$31,224 31 Healthcare Support \$35,512 17 Architecture and Engineering \$91,093 33 Protective Service \$50,011 27 Arts, Entertainment, and Media \$55,233 21 Community and Social Services \$49,872 19 Life, Physical, and Social Science \$76,168 23 Legal \$113,442 45 Farming, Fishing, and Forestry \$32,451



**Occupations by SOC** 

Source: Bureau of Labor Statistics, cber.co.

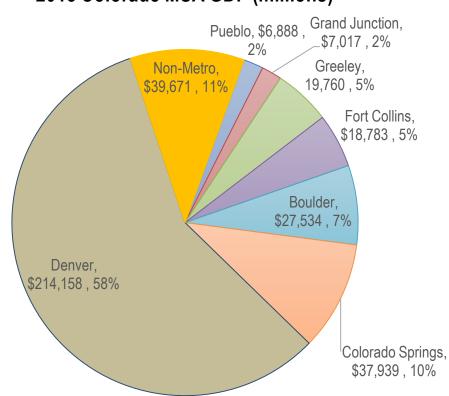
Number of Employees

## Gross Domestic Product Colorado MSAs and Nonmetro

#### CAGR Change in Current Dollar 2010 to 2018

MSA	CAGR 2010 vs. 2018
Greeley	7.8%
Fort Collins	4.9%
Denver	4.8%
Colorado Springs	3.9%
Boulder	3.7%
Grand Junction	2.9%
Nonmetro	1.8%
Pueblo	1.7%

The areas of fastest growth in GDP were Northern Colorado, Denver, and Colorado Springs. These same areas were 78% of the state's GDP.



#### 2018 Colorado MSA GDP (millions)

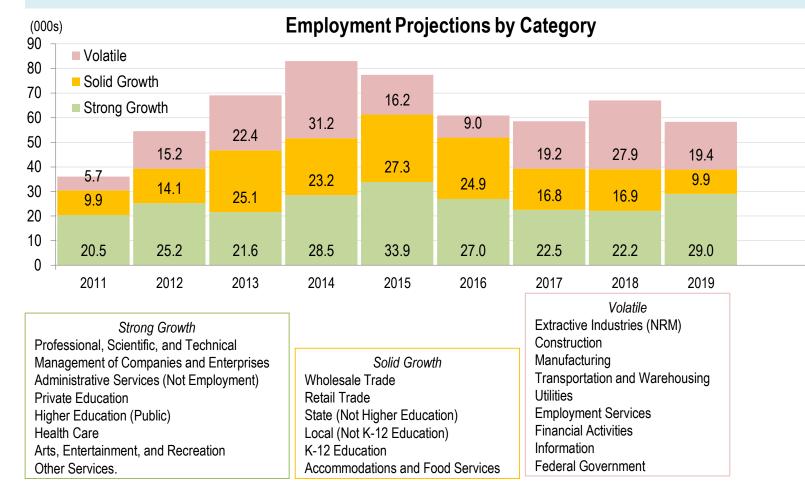
Source: Bureau of Economic Analysis, current dollars, cber.co.

## Benchmark Wage and Salary Data for 2019

Strong Growth Category, Solid Growth Category, Volatile Category

The following analysis looks at sectors based on their classification as a strong growth, solid growth, or volatile category. The classification is based on a variety of factors measuring their performance over the past three quarters.

## Employment By Growth Category



#### **Employment Projections**

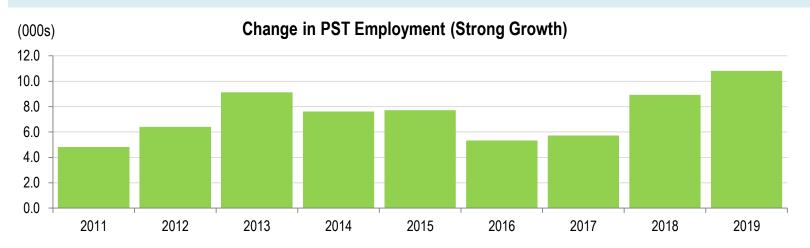
Colorado added 67,000 wage and salary workers in 2018 and 58,300 workers in 2019. The overall growth rate in 2019 was 2.1%.

About 35% of the employees are in the strong growth category (green). The strong growth category added about half of the total workers. It added jobs at a rate of 3.0%.

About 36% of the employees are in the solid growth (yellow) category. It added 17% of total jobs and increased at a rate of 1.0%.

About 29% of the employees are in the volatile category. It added 33% of total jobs and increased at a rate of 2.5%.

Colorado Professional, Scientific, and Technical Services and Health Care

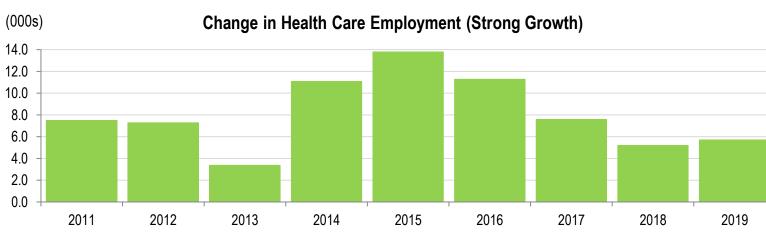


Professional, Scientific, and Technical 2019 Employment: 235,300

The PST sector led Colorado out of the Great Recession with jobs and wages. PST added 10,800 jobs in 2019, or 18.5% of total jobs added. Jobs will be added at a lower than normal rate in 2020.

### Health Care 2019 Employment: 304,500

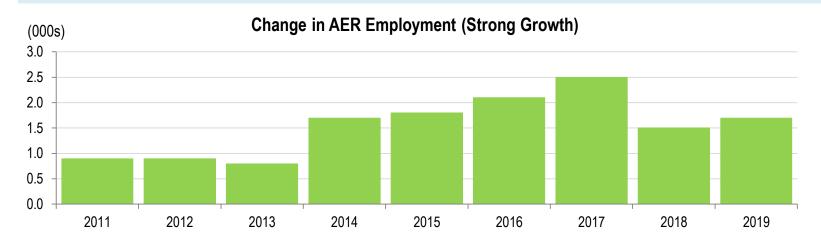
The health care sector has been recession-proof. Jobs have been added in the sector every year since 1990. With the number of aging baby boomers and the virus pandemic crisis, there are no concerns about a health care bubble. Modest employment growth is expected for 2020.



Source: Bureau of Labor Statistics, cber.co.

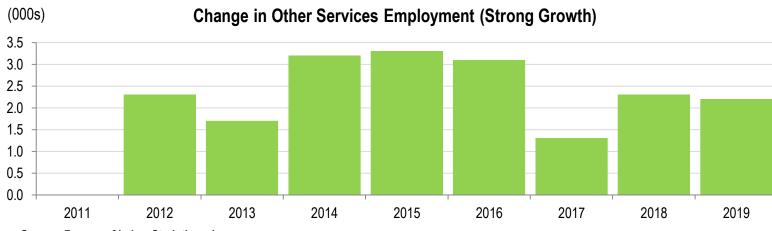
Colorado-based Business and Economic Research https://doi.org/10.1011/j.com/10011/j.com/10011/

Colorado Arts, Entertainment, and Recreation and Other Services



Arts, Entertainment, and Recreation Employment: 58,600

The AER sector is part of the Leisure and Hospitality super sector. AER is small, but it has added jobs every year since 2009. The sector will experience job losses in 2020.



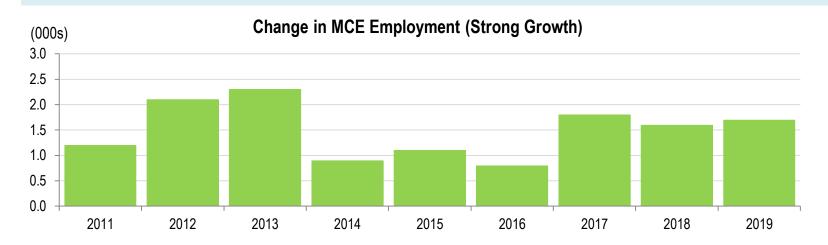
Other Services Employment: 113,100

The other services sector provides a variety of services that may or may not be affected by fluctuation in the economy. The sector added jobs every year between 2012 and 2019. At best the sector will break even in 2020.

Source: Bureau of Labor Statistics, cber.co.

Colorado-based Business and Economic Research https://doi.org/10.1011/j.com/10011/j.com/10011/j.

### Colorado Management of Companies and Enterprises and Administrative Services Less Employment Services

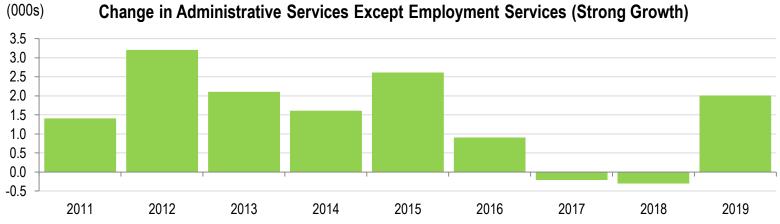


Management of Companies and Enterprises 2019 Employment: 42,500

The MCE sector has only shown job losses in two years since 1990 (1995 and 2009). The sector may add jobs in 2020 as a result of economic development efforts to attract companies from California.

Administrative Services Except Employment Services 2019 Employment: 112,400

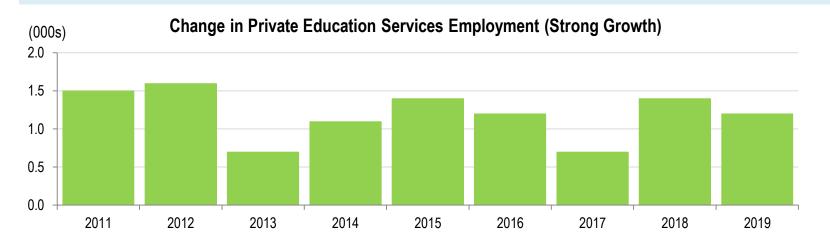
The administrative services (less employment services) sector added about 2,000 jobs in 2019. The sector will experience job losses in 2020.



Source: Bureau of Labor Statistics, cber.co.

Colorado-based Business and Economic Research https://doi.org/10.1011/j.com/10011/j.com/10.1011/j.com/10.1011/j.com/10011/j.com/

Colorado Professional, Scientific, and Technical Services and Health Care

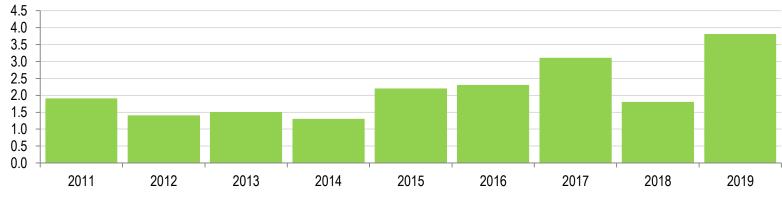


Education Services (Private) 2019 Employment: 43,100

The private education sector is small, but it has added workers as the state has increased its population. The sector has added jobs every year since 1990. Jobs may be added in 2020 to support workforce-related training.

(000s)

#### Change in State Education Services Employment (Strong Growth)



State Education Services (Higher Education) 2019 Employment: 79,600

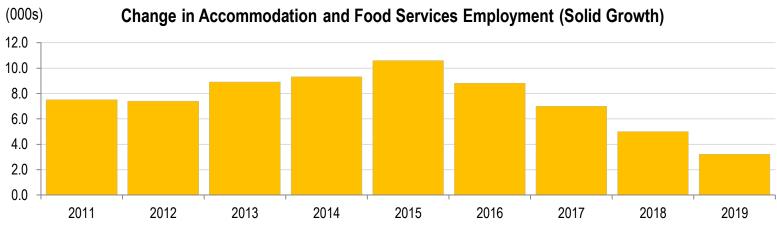
Higher education has been a job creation machine since 1990. More recently universities have purchased hospitals which are included in their employment numbers. The sector will continue to add jobs in 2020.

Source: Bureau of Labor Statistics, cber.co.

Colorado-based Business and Economic Research https://

Colorado Retail and Accommodations and Food Services





#### Retail

#### 2019 Employment: 272,200

In 2006, Colorado had more than 19,100 retail establishments. That number declined as a result of the Great Recession and was slightly above 17,800 between 2016 and 2018. A slight decline from that level is expected in 2019. This is an indication Colorado may be overbuilt in retail establishments. Retail employment growth will deteriorate further in 2020.

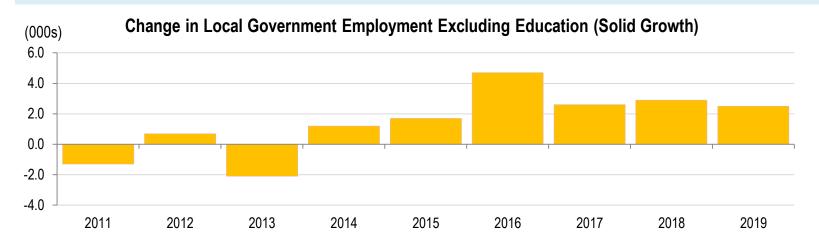
Accommodations and Food Services 2019 Employment: 286,000

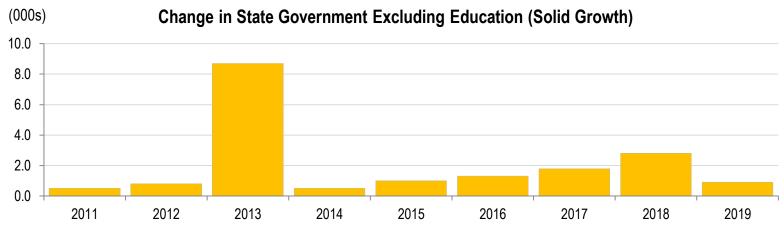
Historically, the AFS sector has been a source of steady employment growth. In 2019, the number of AFS establishments dropped off significantly, suggesting the state may be saturated with some types of AFS establishments. The AFS sector will lose a significant number of jobs in 2020.

Source: Bureau of Labor Statistics, cber.co.

Colorado-based Business and Economic Research https://doi.org/10.1011/j.com/10011/j.com/10.1011/j.com/10

Colorado Local and State Government (Excluding Education)





#### Local Government 2019 Employment: 130,800

The local government sector added jobs between 2014 and 2019. The peak in 2016 was a function of strong hiring by local governments as part of the recovery from the Great Recession. Despite the need for services, the sector will lose jobs in 2020.

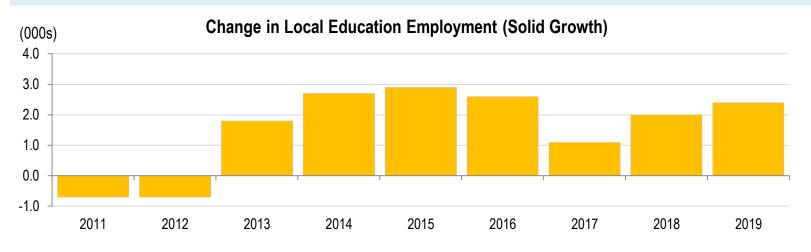
#### State Government 2019 Employment: 51,000

State government employment has increased every year since 1990 with the exception of 2003 and 2004. It posted stronger than usual gains in the final years of the Hickenlooper administration. The sector is expected to add jobs in 2020, despite budget challenges. This may occur if stimulus related grants are provided by the federal government.

Source: Bureau of Labor Statistics, cber.co.

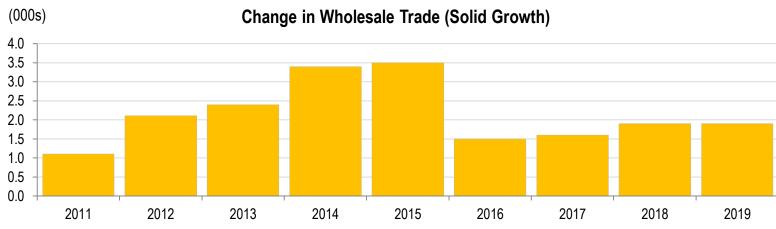
Colorado-based Business and Economic Research https://doi.org/10.1011/j.com/10011/j.com/10011/

## Change in Employment Colorado Local Education and Wholesale Trade



Local Education (K-12) Employment 2019: 140,900

K-12 education has recorded job losses on only three occasions since 1990 - 2010 through 2012. Lower fertility rates are having an adverse affect on FTE student enrollment. At best, the number of new jobs will be flat in 2020.



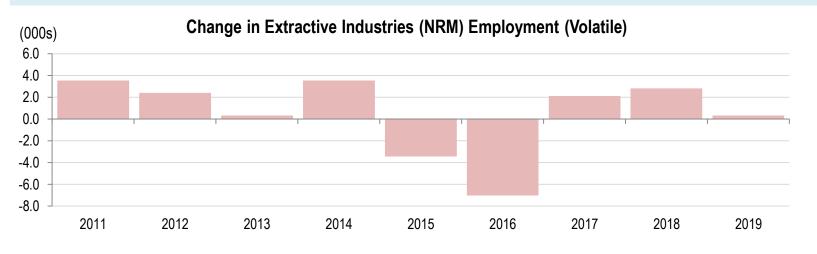
Wholesale Trade Employment 2019: 110,100

Wholesale trade posted solid job gains during the recovery from the Great Recession. The sector recorded job losses in each of the last recessions. It is likely to see job losses in 2020.

Source: Bureau of Labor Statistics, cber.co.

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# Colorado Extractive Industries (NRM) and Transportation and Warehousing



(000s) Change in Transportation and Warehousing Employment (Volatile) 7.0 6.0 5.0 4.0 3.0 2.0 1.0 0.0 2011 2012 2013 2014 2016 2018 2019 2015 2017

Natural Resources and Mining 2019 Employment: 28,900 The extractive industries are volatile because of wide swings in prices and demand. Volatility has been exacerbated by government policy and legislation intended to eliminate the drilling and production of fossil fuels in Colorado. In addition, the Russia – Saudi Arabia "Oil War" will negatively impact shale production in the U.S. The sector will experience significant job losses in 2020.

#### Transportation and Warehousing

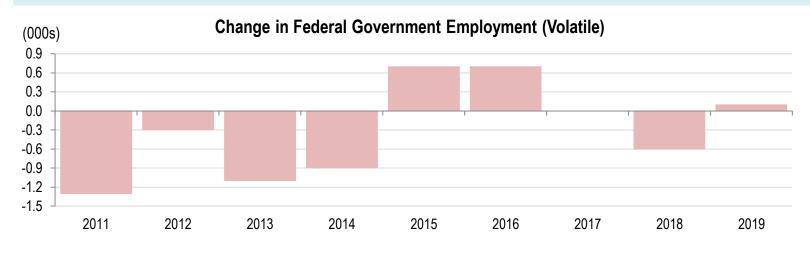
2019 Employment: 86,900

Colorado has seen a strong increase in its warehousing operations in the past three years. In addition there has been growth in air courier, transportation support, and USPS employment. Changes in employment are more erratic for urban transit and trucking employment. In 2020 there will be growth in logistics and warehousing. There will be a likely decline in tourism-related transportation.

Source: Bureau of Labor Statistics, cber.co.

Colorado-based Business and Economic Research https://doi.org/10.1011/j.com/10011/j.com/10011/

## Change in Employment Colorado Federal Government and Utilities

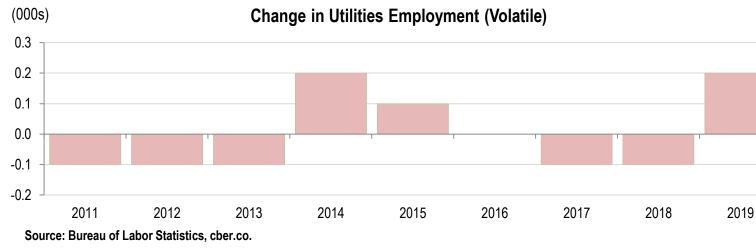


Federal Government 2019 Employment: 53,000

Historically, federal government employment has been erratic because of swings in funding. Approximately 2000 temporary workers will be hired in 2020 to assist with the U.S. Census.

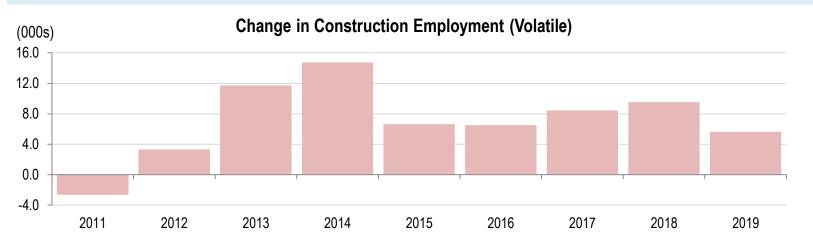
#### Utilities

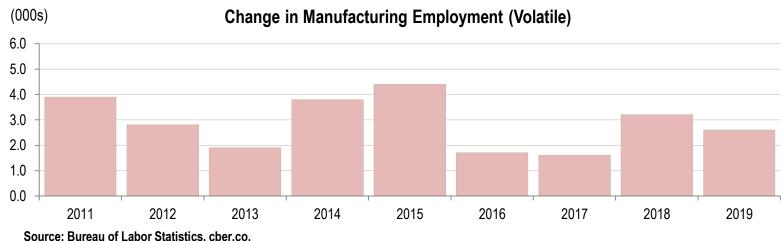
2019 Employment: 8,200 Historically, the utilities sector has employed about 8,000 workers. Yearly changes are minimal. Employment in 2020 will be flat.



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## Change in Employment Colorado Construction and Manufacturing





#### Construction

#### 2019 Employment: 178,800

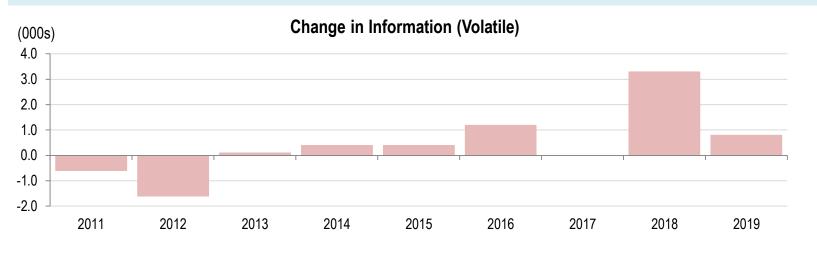
The outlook for construction is positive; interest rates are low, the rate of appreciation has slowed, wages are increasing, there is solid demand, and millennials are entering the market. Despite the turbulent economy, the sector will see slight growth in 2020.

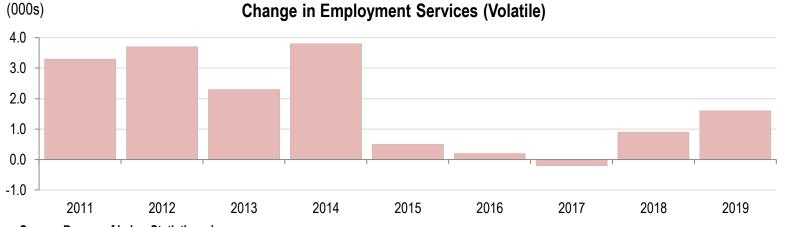
#### Manufacturing

2019 Employment: 150,100 U.S. manufacturing is in a slump. On the other hand, Colorado manufacturing posted gains between 2011 and 2019. Although Colorado has a low concentration, or location quotient, of manufacturers, it has been resilient because of the strengths in aerospace, renewable energy, and beverages. Losses will occur in 2020, in part because of declines in beverage manufacturing and companies that rely heavily on foreign supply chains.

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Colorado Information and Administrative Services Except Employment Services





#### Information 2019 Employment: 76,000

The information sector peaked at 107,300 workers in 2001, but it declined precipitously over the next five years. Since then, annual employment has been between 69,000 and 77,000. Technology changes and industry consolidation have been the primary sources of volatility. At best, the sector employment will remain flat in 2020.

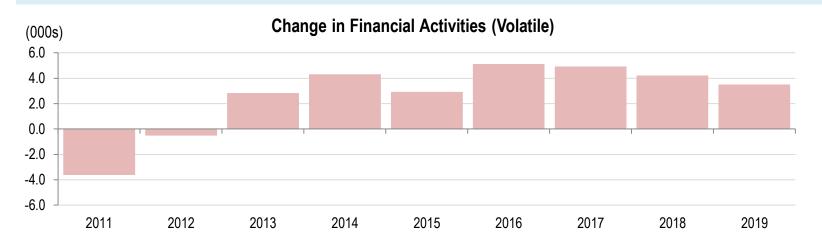
### *Employment Services* 2019 *Employment:* 49,800

The number of jobs in the employment services sector increased in 2018 and 2019 as companies struggled to find workers. In 2020 there may be slight job gains for temporary workers as companies struggle to find the optimal number of workers.

Source: Bureau of Labor Statistics, cber.co.

Colorado-based Business and Economic Research https://doi.org/10.1011/j.com/10011/j.com/10011/

## Change in Employment Colorado Financial Activities



Financial Activities 2019 Employment: 173,900

The financial activities sector added jobs between 2013 and 2019. Low interest rates and limited construction will support slight job growth in 2020.

Source: Bureau of Labor Statistics, cber.co.

## Summary of Potential Job Growth in 2020

Strong Growth Category, Solid Growth Category, Volatile Category

In 2020, the Strong Growth category will add jobs. There will be significant losses in the Solid Growth category. The Volatile category will lose slightly more jobs than it adds. At this point it appears there may be as many as 400,000 jobs at risk and total job losses in 2020 will be greater than 35,000.

# Potential for Job Growth in 2020

### Strong Growth Category

Strong Growth	2019	% of Total	2019 vs 2018	2019 v 2018	Location	
Category	Employment	Employment	Change	% Change	Quotient	Comments
Professional,						Colorado has a competitive advantage in PST. The sector
Scientific, and						supports the growth of energy and advanced technology. For that
Technical Services	235,300	8.4%	10,800	4.8%	1.34	reason slight job growth is likely in 2020.
Management of						
Companies and						Colorado does not have a competitive advantage in this sector.
Enterprises	42,500	1.5%	1,700	4.2%	0.95	The sector may add jobs in 2020.
Administrative						
Services (Not						The sector requires growth in other businesses for it to flourish.
Employment)	112,400	4.0%	2,000	1.8%	1.07	Job losses in the sector are likely in 2020.
						The sector may be a resource for job training as workers re-enter
Private Education	43,100	1.5%	1,200	2.9%	0.62	the workforce. There will be slight growth in the sector in 2020.
Higher Education						Higher education gets funding from multiple sources, including
(Public)	79,600	2.9%	3,800	5.0%	1.74	medical operations. It will add a small number of jobs in 2020.
						Health care is essential to the well-being of our society, especially
Health Care	304,500	10.9%	5,700	1.9%	0.81	during a pandemic. The sector will add jobs in 2020.
Arts, Entertainment,						AER job losses will occur because residents and visitors will not
and Recreation	58,600	2.1%	1,700	3.0%	1.30	have discretionary income and a willingness to travel in 2020.
						Many services are essential, even during tough economic times.
Other Services	113,100	4.1%	2,200	2.0%	1.04	At best, there will be minimal growth in 2020.

# Potential for Job Growth in 2020

### Solid Growth Category

	2019	% of Total	2019 vs 2018	2019 v 2018	Location	
Solid Growth Category	Employment	Employment	Change	% Change	Quotient	Comments
						Growth in wholesale trade employment is contingent upon retail
						sales and business investment. In the near-term both areas are
Wholesale Trade	110,100	4.0%	1,900	1.8%	1.01	expected to show job losses. Expect WT job losses in 2020.
						The retail sector is evolving and reliant upon shipments from
						China. The social distancing policy will drive more consumption
						online. In turn, this will reduce the tax base for state and local
						governments. Over time the number of retail establishments has
						declined. Expect significant decreases in retail employment as
Retail Trade	272,200	9.8%	(1,000)	-0.4%	0.94	small retail establishments may be forced out of business.
						The state will be expected to provide more services and support
State (Not Higher						for Coloradans. If it receives federal funding to provide these
Education)	51,000	1.8%	900	1.8%	1.03	services expect employment to increase.
Local (Not K-12						Expect local government employment to decline because of a
Education)	130,800	4.7%	2,500	1.9%	1.08	reduced revenue stream from sales taxes.
						K-12 education will have a budget shortfall because of the
						reduction in tax revenue collected by the state. Expect
K-12 Education	140,900	5.1%	2,400	1.7%	0.95	employment cuts, unless additional federal funding is provided.
Accommodations and						For a variety of reasons (lack of tourism, slim margins, steep
Food Services	286,000	10.3%	3,200	1.1%	1.10	competition) there will be significant decreases in AFS in 2020.

# Potential for Job Growth in 2020

### Volatile Category

	2019	% of Total	2019 vs 2018	2019 v 2018	Location	
Volatile Category	Employment	Employment	Change	% Change	Quotient	Comments
Extractive Industries						Expect significant production and employment decreases as a result
(NRM)	28,900	1.0%	300	1.0%	2.13	of the Russian-Saudi "Oil War", lower oil prices, and SB 19-181.
						New home construction may continue at some level because of low
Construction	178,800	6.4%	5,600	3.2%	1.29	interest rates. At worst, employment will remain flat.
						Brewing and tourism related manufacturing will lose jobs in 2020.
						Manufacturers with foreign supply chains may also face slowdowns.
Manufacturing	150,100	5.4%	2,600	1.8%	0.63	Small manufacturers will be vulnerable.
Transportation and						In 2020 there will be an increase in warehousing and logistic
Warehousing	86,900	3.1%	5,900	7.3%	0.84	companies. Tourism related transportation jobs will decline.
Utilities	8,200	0.3%	200	2.5%	0.81	There will be no significant change in utility employment in 2020.
						Companies may increase the use of employment agencies during
Employment Services	49,800	1.8%	1,600	3.3%	0.74	layoffs and the remainder of 2020.
						The financial activities sector will likely add jobs because people
Financial Activities	173,900	6.2%	2,300	1.3%	1.08	may refinance their homes or take out loans.
Information	76,000	2.7%	800	1.1%	1.44	The sector is extremely volatile. Expect slight losses in 2020.
						The federal government will add significant temporary jobs to
Federal Government	53,000	1.9%	100	0.2%	1.01	complete the 2020 Census.

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ACKNOWLEDGEMENTS A special thank you to Ana and Allyson Horvath for the review and comments of this publication.

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Gary Horvath has produced annual employment forecasts of the state economy for over 25 years. They have been supplemented by monthly economic updates and indices that track economic performance over the short term. In addition, he has directed three statewide analyses that included reviews of all 64 county economies.

Horvath was the principal investigator for a state and federally funded project to prepare a nanotechnology roadmap for Colorado. As well, he was a co-founder of the Colorado Photonics Industry Association, a trade group for Colorado's Photonics cluster. Horvath has been an active board member of the group since its inception.

Horvath has also served on the Board of Directors for the Economic Development Council of Colorado, Northwest Denver Business Partnership, Adams County Economic Development, and Broomfield Economic Development Corporation. Horvath has also been the lead for the photonics/electronics cluster in OEDIT's early stage and proof of concept grant program.